

1. Municipal Carry Forwards from Operating Budget			
Department	Project Name	Amount \$	Explanation
Emergency Services	Contract Rate Adjustment	1,100,000	Estimated unbilled costs related to RCMP pay increases from 2017-2020.
Emergency Services	Cannabis Legalization	180,800	Surplus grant funds needed for cannabis initiatives.
Community Services	Children's Warehouse Relocation	98,800	Funds for contractual obligations once updated lease amendment is complete.
PW & Transit	Transit Feasibility Study	60,000	Project not initiated in 2019 due to work priority - to commence in 2020.
Engineering Services	JHS & Pedestrian Warning Systems	58,200	Purchase of a Special Event Trailer and pedestrian warning systems for maintenance actions.
Strategic Services &IT	Cyber Security Ops Centre	48,900	Project in progress - Servus Place Wi-Fi Balance of cyber security project.
PW & Transit	Unistone Brick & Concrete Curb	36,800	To be used for unistone brick and concrete curb work in 2020.
Engineering Services	Drainage Bylaw Consulting Support	35,000	Funds to deal with potentially larger scale issues.
PW & Transit	Fire Hall 3 Hot Water Tank	34,500	Work in progress for Fire Hall 3 Hot Water Tank Replacement.
Environment	Env Initiatives Grant	33,200	Grants approved in Q4 2019 - will be distributed in 2020.
PW & Transit	Hemingway Front Door	31,100	Front door replacement at Hemingway, components on order.
Strategic Services &IT	Online public engagement tool	20,200	Funds to assist in the development of an online public engagement tool.
Economic Development	Competitive Analysis Study	19,200	Delay due to a change request to add Sturgeon County. Will be completed in Jan 2020.
Strategic Services &IT	Social media review implementation	17,100	Funding to implement the recommendations of the Social Media review and public engagement.
Community Services	Micro Grants	15,000	Grant program (policy) for artists is in development for 2020.
Strategic Services &IT	IT Service Review	14,300	Allocated for IT Service Review in progress.
PW & Transit	Arden Fire Curtain	14,000	Arden Theatre - Fire Curtain electrical work in progress.
Strategic Services &IT	GIS Data Acquisition	11,200	ERJOI Project still in progress.
Emergency Services	AHS Supplies	10,000	Supplies received, no invoice or pricing on supplies received.
Economic Development	BRE Survey	8,100	BRE Survey will not be completed until Jan 2020.
Recreation & Parks	Athlete & Artist Development Grant	6,600	Per grant policy unallocated funds carried forward for future allocation
HR & Safety	Survey Action Plan	5,900	Funds the Focus Group Administrative Priority.
Engineering Services	Rodeo Drive Street Lighting	4,900	Funds committed to Rodeo Drive street lighting.
Community Services	Visual Arts Studio Maintenance	3,500	Emergent kiln maintenance started in 2019 to be completed in 2020.
1. Total Municipal Carry Forwards from Operating Budget		\$ 1,867,300	

2. Municipal Carry Forwards From Reserve			
Department	Project	Amount \$	Explanation
HR & Safety	Safety Enhancement	129,800	Safety trailer has not yet been delivered, due to be delivered in 2020.
Community Services	Northridge Gazebo	80,000	Multi year project approved in 2019
Environment	Municipal Energy Manager Program	55,100	Position is grant funded and will continue into 2020.
Community Services	Repainting Alberta Wheat Pool Elevator	33,200	Project delayed to review procurement process and OH&S responsibilities
Community Services	RWP West	27,500	Multi year project approved in 2019
PW & Transit	Second Door Douglas Cardinal Boardroom	5,000	Project to be complete in 2020.
PW & Transit	Renaming of Jarome Iginla Arena	3,300	Signage within building still needs to be updated, which is being completed by Rec and Parks.
Community Services	Canada 150 Mosaic Mural	2,100	Installation occurred in December of 2019.
Community Services	Emerging Artist Acquisitions	2,000	Pooling the unused acquisition funds from previous calls, including 2D portable art for acquisition projects.
2. Total Municipal Carry Forwards from Reserve		\$ 338,000	

3. Prior Year Municipal Carry Forwards From Reserve			
Department	Project	Amount \$	Explanation
Planning & Development	Sturgeon County Annexation	1,614,500	Multi-year project - anticipated completion in 2023.
CAO	Civic Space Planning	434,500	Ongoing space planning work continues in 2020.
Engineering	P&E Growth Resources	189,300	Aligned to work completing Neil Ross Rd Functional Study & Villeneuve Road Concept Design.
Council	Internal Auditor	165,100	At discretion of Internal Audit Committee for work to be decided in Q1.
Legal & Legislative Services	Records and Information Mgmt Prgm	130,300	Funds for records management software, tender being developed.
CAO	IAC Sturgeon County - Joint Boundary	100,000	Funds to be held for new joint boundary protocol subject to IAC approval.
Strategic Services &IT	Service Level Review	90,700	To develop performance indicators for the corporation using the newly acquired ClearPoint System.
Community Services	Diversity & Inclusion	89,900	Multi-year project approved in 2019.
HR & Safety	Compensation Review	50,600	Ceridian costs for 2020 while new system is running in parallel.
Planning & Development	IAC - Sturgeon County	50,100	Aligned with Annexation to address unplanned/unfunded intermunicipal tasks.
Strategic Services &IT	Cyber Security Ops Centre	40,600	Invoice processed prorated - 2020 prepaid in the system
Strategic Services &IT	Process & Service Review	37,100	To implement recommendations from the communications review and completion of the social media review.
Strategic Services &IT	Priority Based Budgeting	30,600	Project is in progress, funds will be used for training and to imbed PBB into existing business processes.
Community Services	Micro Grants	30,000	A grant program (policy) for artists is currently in development for 2020
Community Services	Butterfly Project	30,000	Agreement with Botanical Park for a piece of art in the Butterfly Garden.
HR & Safety	Inclusive Hiring Program	29,800	To directly pay wages of employed staff.
Community Services	Crisis Intervention	27,600	Crisis fund to provide funding for residents with emergent/crisis needs.
HR & Safety	Safety Enhancement	27,100	Several SEP requests not completed in 2019 due to overcapacity.
Legal & Legislative Services	Integrity Commissioner	25,000	Funds for additional work for integrity commissioner.
Engineering	Capital Program Maintenance Fund	20,600	Funds committed to address curb extension repair at Alpine Blvd & Aspen Crescent.
Finance & Assessment	Municipal Property Assessment	13,100	Grant used for funding emergent assessment operational items as required.
Engineering	Erin Ridge Traffic Committee	12,900	Committee anticipated to be maintained during all traffic calming work of Erin Ridge until directed by Council.
HR & Safety	Engagement and Recruitment	10,800	To be used to fund the Focus Group Administrative Priority.
Community Services	Children's Warehouse Relocation	10,700	Funds for contractual obligations once updated lease amendment is complete.
Emergency Services	Cannabis Legalization	10,300	Use project funds for cannabis initiatives.
PW & Transit	Hardware Display Case	7,500	Project to be complete in 2020
Community Services	Emerging Artist	6,700	Pooling the unused funds from previous calls, including 2D portable art, to continue the acquisition projects.
Environment	Corp Envior. Risk Assessment	6,600	Project continuing into 2020
Engineering	SA Trail Project Integration	6,000	Aligned to finalizing the active accommodation of St. Albert Trail.
HR & Safety	External Safety Audit	6,000	To utilize contractors to conduct internal safety audit in 2020 in preparation of the 2021 external safety audit..
Community Services	Indigenous Reconciliation	4,800	Ongoing work carrying into 2020.
Strategic Services &IT	Community Satisfaction Survey	1,800	Development of an online public engagement tool for the city.
Planning & Development	RR260 Landfill Review	1,300	Funds committed and to be spent in 2020.
3. Total Prior Year Municipal Carry Forwards From Reserve		\$ 3,311,900	

4. Utility Carry Forwards From Reserve			
Department	Project	Amount \$	Explanation
Utilities - Solid Waste	Single Use Items Workplan	96,000	Work to begin in 2020.
Utility Finance	Utility Relief Grant	67,100	Council approved as ongoing program until funds are exhausted
Utilities - Storm	STORM Rate Model	37,700	Funds to be applied to implementation of new model.
Utilities - Solid Waste	Styrofoam Recycling Pilot Program	3,000	To use in 2020 to carry on the pilot program.
4. Total Utility Carry Forwards From Reserve		\$ 203,800	

2019 Municipal and Utility Carry Forward Summary			
1. Total Municipal Carry Forwards from Operating Budget		\$ 1,867,300	
2. Total Municipal Carry Forwards from Reserves		\$ 338,000	
3. Total Prior Year Municipal Carry Forwards from Reserve		\$ 3,311,900	
4. Total Utility Carry Forwards from Reserve		\$ 203,800	
Total Municipal and Utility Carry Forwards		\$ 5,721,000	