



2017

**QUARTERLY REPORT
FINANCIAL SUMMARY
SECOND QUARTER**

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Financial Summary

The City of St. Albert continues to maintain a strong financial position. The first six months of 2017 resulted in a forecasted surplus of \$268 thousand. This is primarily due to:

- A decrease in snow removal and photo radar contract.
- An increase in grants received by the city.
- An increase in street light construction recoveries.

The majority of the surplus is driven by an increase in revenue and cost savings primarily driven by external factors identified above.

Municipal

Operating:

- \$79.2 million in revenue recognized as of June 30, 2017, which is 51% of forecast.
- \$73.6 million has been spent as of June 30, 2017, which is 47% of forecast.
- A breakdown of significant variances by Division is found on page 5.

Capital:

- There are 183 municipal capital projects that have been ongoing and scheduled for 2017.
- To date, \$52.1 million has been spent out of a \$156 million cumulative budget.

Utility

Operating:

- \$18.8 million revenue recognized as of June 30, 2017, which is 48% of forecast.
- \$18.8 million has been spent as of June 30, 2017, which is 48% of forecast.
- A breakdown of significant variances by Division is found on page 10.

Capital:

- There are a total of 51 utility capital projects for 2017.
- To date, \$31.4 million has been spent out of a \$107.5 million cumulative budget.

Investments

The City has \$195.5 million in cash and investments and earned \$1.6 million in investment income, which is 53% of forecast.

Reserves

The balance as of June 30, 2017 was \$139.4 million, with a year end uncommitted balance of \$83.5 million.

Debt

The City's outstanding debt as of June 30, 2017 was \$39.5 million, which is significantly lower than the municipal ceiling.



CITY OF ST. ALBERT
MUNICIPAL OPERATING SUMMARY BY DIVISION
FOR THE PERIOD ENDING JUNE 30, 2017

In Thousands of Dollars

Division Description	Actual YTD	Budget	Forecast	Variance	
				\$	%
Revenue					
Council	\$45	\$453	\$470	\$17	3.8%
City Manager's Office	103	1,628	1,628	0	0.0%
Corporate Services	660	1,734	1,752	18	1.0%
Community & Protective Services	15,912	31,637	31,190	(447)	(1.4%)
Infrastructure and Development Service	6,258	13,528	13,736	208	1.5%
Common & Fiscal	56,218	107,664	107,667	3	0.0%
Total Revenue	\$79,198	\$156,644	\$156,443	\$(201)	(0.1%)
Expenses					
Council	\$384	\$1,211	\$1,229	\$(18)	(1.5%)
City Manager's Office	1,683	5,510	5,535	(25)	(0.4%)
Corporate Services	6,342	14,280	14,186	94	0.7%
Community & Protective Services	33,132	77,903	78,039	(136)	(0.2%)
Infrastructure and Development Service	15,740	38,503	37,254	1,249	3.2%
Capital Financing	12,395	15,413	15,413	0	0.0%
Common & Fiscal	3,956	3,824	4,519	(695)	(18.2%)
Total Expenses	\$73,632	\$156,644	\$156,175	\$469	0.3%
Excess of Revenue over Expenses					
Council	\$(339)	\$(758)	\$(759)	\$(1)	(0.1%)
City Manager's Office	(1,580)	(3,882)	(3,907)	(25)	(0.6%)
Corporate Services	(5,682)	(12,546)	(12,434)	112	0.9%
Community & Protective Services	(17,220)	(46,266)	(46,849)	(583)	(1.3%)
Infrastructure and Development Service	(9,482)	(24,976)	(23,518)	1,458	5.8%
Capital Financing	(12,395)	(15,413)	(15,413)	-	0.0%
Common & Fiscal	52,262	103,840	103,148	(692)	0.7%
Total Revenue Over Expenses	\$5,564	\$0	\$268	\$268	0.0%

*Variance represents the difference between budget and forecast amounts.



Municipal Operating Variance Analysis (In Thousands of Dollars)

Council - \$1 thousand higher than budget

Revenue - \$17 thousand higher than budget

- \$17 higher due to the revenues earned from St. Albert Innovation Summit.

Expense - \$18 thousand higher than budget

- \$15 higher due to the expenses incurred for the St. Albert Innovation Summit.

City Manager's Office - \$25 thousand higher than budget

Revenue - \$0 unanticipated variance

Expense - \$25 thousand higher than budget

- \$106 higher in salaries and wages due to acting pay and legal services staff coverage.
- \$80 lower in consulting services related to the IAC Sturgeon County Annexation.

Corporate Services - \$112 thousand lower than budget

Revenue - \$18 thousand higher than budget

- \$33 higher in unbudgeted revenue from WCB/PIR rebate.
- \$15 lower in late payment of taxes due to less volume.

Expense - \$94 thousand lower than budget

- \$112 lower in salary and wages related to staff on gradual return to work and long term disability offset by summer student in Intergovernmental Relations.
- \$40 lower in network infrastructure contracted services as some maintenance is being done internally.
- \$11 lower in telephones and mobile devices due to a review of user requirements.
- \$40 higher in contracted services due to increased Office 365 licenses required.
- \$33 higher in transfer to safety reserve for WCB/PIR rebates.

Community & Protective Services - \$584 thousand lower than budget

Revenue - \$448 thousand lower than budget

- \$750 lower in photo radar revenue due to lower tickets issued, more compliance from drivers.
- \$75 lower in transit cash fares due to passengers shifting to lower cost per trip options such as passes and tickets.
- \$308 higher in unbudgeted grants for Canada 150 celebration (Eco Exonnexions, Tree Canada), Mental Health, RCST, FSEPP and Indigenous Cultural Conservation grants.
- \$60 higher due to ambulance contract market adjustment.
- \$13 higher in lesson fees due to additional aquatics programs, increased rentals at the Arden offset partially by a decrease in recreation memberships.

Expense - \$136 thousand higher than budget

- \$436 higher in fire casual wages due to coverage of staff on leave.
- \$50 higher in operating/program related to additional trees purchased from the Tree Canada Grants and other supplies offset by Mental Health and RCST grants.
- \$45 higher in mobile device charges due to one-time radio repairs in emergency services.
- \$235 lower in salary savings due to vacancies.
- \$100 lower in photo radar contract due to less tickets issued.
- \$67 lower in Gas, Oil, Anti freeze due to lower diesel fuel price forecast.

Infrastructure and Development Services - \$1,458 lower than budget

Revenue - \$208 thousand higher than budget

- \$179 higher due to recovered costs for Fortis street lighting construction recoveries.
- \$33 higher in miscellaneous revenues related to TRAVIS (Transportation Routing And Vehicle Information System) truck and municipal permits for large loads.

Expense - \$1,249 thousand lower than budget

- \$683 lower in salaries and wages, offset by contract staff due to vacancies and recent organization restructuring.
- \$434 lower in snow and ice removal for residential areas due to less snowfall during the winter months.
- \$127 lower in corporate adjustment for electricity, natural gas and water and wastewater charges.
- \$65 lower in less sand, salt, and gravel required.
- \$13 lower in Gas, Oil, Anti freeze due to lower diesel fuel price forecast.
- \$9 lower in Rentals & Leases as a result of a credit from previous year for bleacher rentals.
- \$33 higher in contracted services relating to TRAVIS truck and municipal permits.
- \$49 higher in construction, maintenance and materials as a result of LED lighting installations along St. Albert Trail, and the installation of bench dedications.

Common & Fiscal - \$692 thousand lower than budget

Revenue - \$3 thousand higher than budget

- \$3 higher in vendor rebates.

Expense - \$695 thousand higher than budget

- \$479 higher in employee relations.
- \$115 higher relating to contingency transfer of wage settlements to Utilities.
- \$80 higher than budget related to the IDP Revenue sharing agreement.



Municipal Capital Summary

Several key indicators relating to the City's capital budget are as follows.

1. Budget vs. Forecast Comparison

A net total of \$1.5 million is anticipated to be underspent for the 183 projects. This is a result of:

- Lower than anticipated tendering results.
- Projects on maintenance and warranty, where funds are no longer required.
- Currently known commitment of projects at the end of Quarter 2.

In comparing the capital budget to forecast as illustrated in Table 1 and 2,

- 161 projects are on budget.
- 18 projects are anticipated to be under budget.
- 4 projects are forecasting to be over budget.

Table 1: Expenditure Summary (In Thousands of Dollars)

Year	Actuals To Date	Budget	Forecast	Variance		No. of Projects
				\$	%	
2017	3,240	54,767	53,939	828	1.5%	60
2016	17,569	28,523	28,283	240	0.8%	64
2015	19,858	26,692	26,377	315	1.2%	39
Prior	11,471	46,199	46,115	84	0.2%	20
TOTAL	\$52,138	\$156,181	\$154,714	\$1,467	0.9%	183

Table 2: Project Budget Trends

Year	No. Of Projects			Total
	On Budget	Below Budget	Over Budget	
2017	53	6	1	60
2016	56	7	1	64
2015	33	4	2	39
Prior	19	1	0	20
Total	161	18	4	183

2. Project Status

The project status is differentiated by two types, *progress* and *schedule*.

Progress Status – identifies the current progress or stage at which the project is currently in. As shown in Table 3, the majority of projects are currently just in progress as tendering results have been determined, and preparatory work has begun

Schedule Status – Identifies the timeframe or schedule of project. Table 4 indicates that the quarter had 127 projects on schedule, and 50 behind schedule, 1 ahead of schedule, and 5 projects are on hold.

Table 3 Progress Status

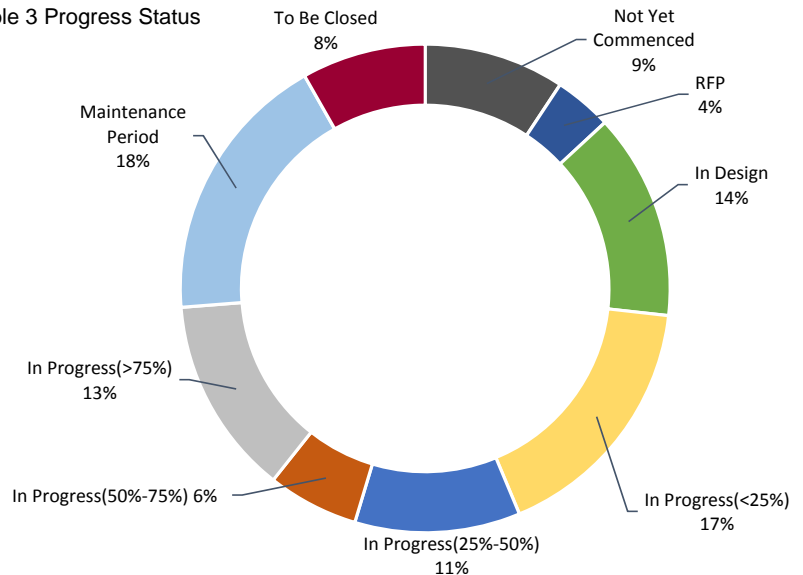


Table 4: Schedule Status

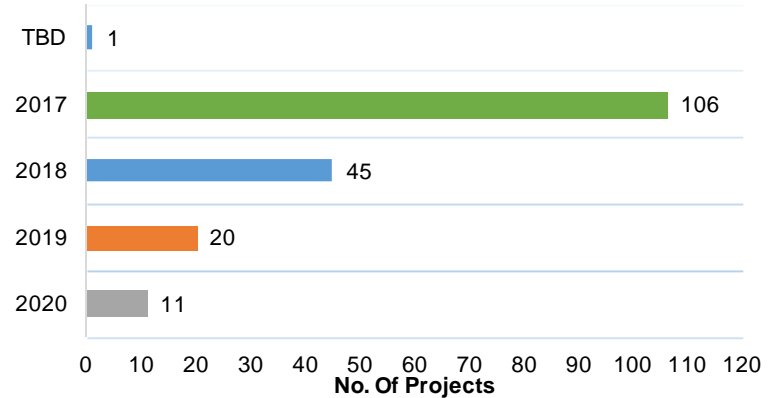
Status	No. Of Projects	%
On Schedule	127	69%
Behind Schedule	50	27%
On Hold	5	3%
Ahead of Schedule	1	1%
Grand Total	183	100%

3. Estimated Year of Project Closure - Identifies the timeframe of when projects will be closed.

As majority of the City's projects are multi-year in nature, an estimated timeframe of when projects will be closed has been identified. Table 5 indicates that 106 projects will be completed and closed at the end of the year.

The project identified as TBD is the Community Branch Library that awaits Council direction.

Table 5: Estimated Completion Year



4. Municipal Capital Project Highlights

417415 Barrier Wall Study and Replacement

Project kick-off off meeting with Stantec occurred in third week of June. Geotechnical drilling also occurred during third week at two locations on St. Albert Trail; one adjacent to the barrier wall along Deer Ridge and another along the barrier wall adjacent to the Sturgeon Heights neighbourhood. The first in a series of notifications will go out to residents directly affected by the barrier wall replacement will be delivered as soon as internal review and strategization has taken place. Internal review will address developing and clarifying a list of definitions (differences between property types (private/public/utility), encroachments, infrastructure types, etc.) Notification intended to brief residents on upcoming utility replacement project upcoming next year as well along frontage streets of barrier wall homes.

416311 Riel Park Amenities Building

The amenities building has been substantially completed on April 11, 2017. The landscaping is ongoing and is set to be complete by August 25th, 2017. Project has come in under budget and was completed and opened on schedule. The building Grand Opening is set to be in September, date unknown at this time.

For further details on capital projects please refer to Appendix 1 or visit <https://stalbert.ca/dev/construction>



CITY OF ST. ALBERT
UTILITY OPERATING SUMMARY BY DIVISION
FOR THE PERIOD ENDING JUNE 30, 2017

In Thousands of Dollars

Division Description	Actual YTD	Budget	Forecast	Forecasted Variance	
				\$	%
Revenue					
Utility Finance	\$99	\$319	\$319	0	0.0%
Water	6,557	14,239	13,698	\$(541)	(3.8%)
Wastewater	5,877	12,780	12,251	\$(529)	(4.1%)
Storm	3,063	6,045	6,122	77	1.3%
Solid Waste Management	3,229	6,465	6,497	32	0.5%
Total Revenue	\$18,825	\$39,848	\$38,887	\$(961)	(2.4%)

Expenses					
Utility Finance	\$99	\$319	\$319	0	0.0%
Water	5,140	9,440	9,133	307	3.3%
Wastewater	5,363	10,402	10,074	328	3.2%
Storm	841	1,550	1,612	(62)	(4.0%)
Solid Waste Management	3,641	6,349	6,390	(41)	(0.6%)
Total Expenses	\$15,084	\$28,060	\$27,528	\$532	1.9%

Transfer to Reserve					
Water	\$1,417	\$4,799	\$4,565	(234)	4.9%
Wastewater	514	2,378	2,177	(201)	8.4%
Storm	2,222	4,495	4,510	15	(0.3%)
Solid Waste Management	(412)	116	107	(9)	7.8%
Total Transfer to Reserve	\$3,741	\$11,788	\$11,359	\$(429)	(3.6%)

*Variance represents the difference between budget and forecast amounts.



Utilities Operating Variance Analysis (In Thousands of Dollars)

Utility Finance - \$0 net budget

No anticipated variances.

Water - \$234 thousand lower than budget

Revenue - \$541 thousand lower than budget

- \$546 lower in sale of water due to wet weather in May and June, resulting in less revenue earned.
- \$85 lower in recovered costs to better reflect anticipated collections based on usage and number of customers, as well as reduction in new development.
- \$56 higher in Water Connection Fees as a result of corresponding development permits issued and trend.
- \$34 higher in Transfer from Operations to offset wage settlements.

Expense - \$307 thousand lower than budget

- \$305 lower in water purchase due to wet weather in May and June, resulting in less expenses incurred.
- \$38 lower in meter purchase & parts due to new water meter contract resulting in less parts required.
- \$26 higher in salaries and wages as a result of wage settlements, offset by Transfer from Operations.
- \$8 higher due to corporate adjustment for energy costs as a result of trends and rates.

Wastewater - \$201 thousand lower than budget

Revenue - \$529 thousand lower than budget

- \$572 lower in wastewater charges due to wet weather in May and June, resulting in less revenue earned.
- \$43 higher in Transfer from Operations to offset wage settlements.

Expense - \$328 thousand lower than budget

- \$385 lower in wastewater treatment charges due to wet weather in May and June, resulting in less expenses incurred.
- \$46 higher in salaries and wages as a result of wage settlements, offset by Transfer from Operations.
- \$10 higher due to corporate adjustment for energy costs as a result of trends and rates.

Storm - \$15 thousand lower than budget

Revenue - \$77 thousand higher than budget

- \$62 higher in Transfer from Operations to offset wage settlements.
- \$15 higher in Supplemental Capital Contribution Fee due to higher than anticipated customer count and split (residential/non-residential)

Expense - \$62 thousand higher than budget

- \$62 higher in salaries and wages as a result of wage settlements, offset by Transfer from Operations.

Solid Waste Management - \$9 thousand lower than budget

Revenue - \$32 thousand higher than budget

- \$31 in Transfer from Operations to offset wage settlements.

Expense - \$41 thousand higher than budget

- \$22 higher in net salaries and wages as a result of wage settlements and vacancies, offset by Transfer from Operations.
- \$18 due to an increase in casual wages to assist in program areas.



Utility Capital Summary

Several key indicators relating to the City's utility capital budget are as follows.

1. Budget vs. Forecast Comparison

A net total of \$11.1 million is anticipated to be underspent for the 51 projects. This is a result of:

- A forecasted capital net surplus of \$11.1 million mainly due to \$10 million lower than anticipated tendering results for project 415454 & 416443 North Interceptor Trunkline – Phase 3.

In comparing the capital budget to forecast as illustrated in Tables 6 and 7:

- 47 projects are on budget
- 4 projects are anticipated to be under budget

2. Project Status

The project status is differentiated by two types, *progress* and *schedule*.

Progress Status – identifies the current progress or stage at which the project is currently in. Table 8 shows that the majority of projects have yet to be commenced and/or currently in the planning stages.

Schedule Status – Identifies the timeframe or schedule of project. Table 9 shows the schedule status indicates that the quarter had 37 projects on schedule, 10 projects behind schedule and 4 projects on hold.

Table 6: Expenditure Summary (In Thousands of Dollars)

Year	Actuals To Date	Budget	Forecast	Variance		No. of Projects
				\$	%	
2017	270	16,241	16,241	-	0.0%	16
2016	5,653	60,811	49,693	11,118	18.3%	14
2015	3,365	7,128	7,128	-	0.0%	10
Prior	22,086	23,283	23,283	-	0.0%	11
TOTAL	\$31,374	\$107,463	\$96,345	\$11,118	10.3%	51

Table 7: Project Budget Trends

Year	No. Of Projects			
	On Budget	Below Budget	Over Budget	Total
2017	16	-	-	16
2016	10	4	-	14
2015	10	-	-	10
Prior	11	-	-	11
Total	47	4	-	51

Table 8: Progress Status

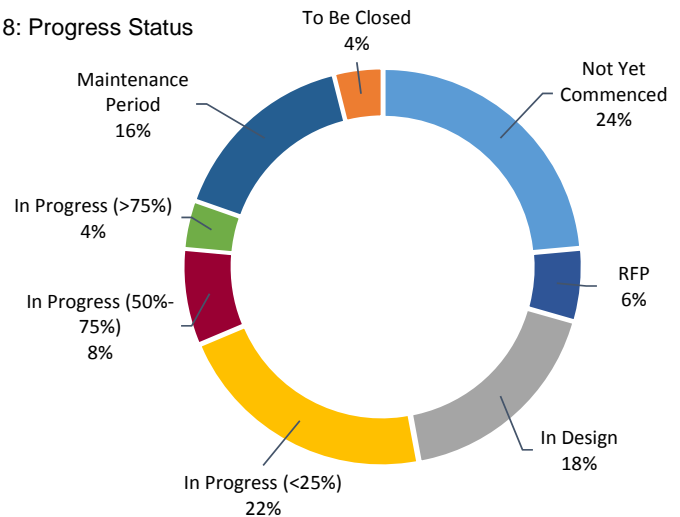


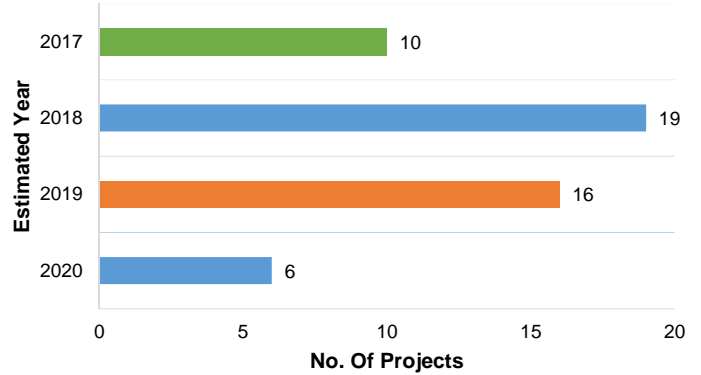
Table 9: Schedule Status

Status	No. of Projects	%
On Schedule	37	73%
Behind Schedule	10	20%
On Hold	4	8%
Grand Total	51	100%

3. Estimated Year of Project Closure - Identifies the timeframe of when projects will be closed.

As majority of the City's projects are multi-year in nature, an estimated timeframe of when projects will be closed has been identified. At Quarter 2, it is estimated that 10 projects will be completed and closed at the end of the year.

Table 10: Estimated Year of Closure



4. Utility Capital Project Highlights

415451 & 416451 Stormwater Infrastructure Rehabilitation (Forest Lawn)

Grating was installed at inlet and outlets into the open-flow channel. Landscaping to take place in June 2017. Project will be substantially complete and under warranty by Q3

416452 Stormwater Management Level of Service Requirements & 416453 Sedimentation and Erosion Control Plan (Perron Street)

Pipe install has progressed through the parking lot to St. Thomas Street. Closure to take place on north side of St. Thomas commencing on the 25th. Asphalt paving within the SAP parking lot and on St. Anne street (to be completed June 25th). Landscaping repairs to take place in Q3 as well as required concrete work to rehabilitate infrastructure removed during underground installation.

416443 North Interceptor Trunkline Phase 3 (Project 9)

Rivercrest Crescent was closed to traffic May 1 to allow for the installation of the new sewer pipe. Prior to the new sanitary sewer trunk installation there were numerous relocations and replacements of existing utilities within the roadway that were needed to accommodate the alignment of the new trunk sewer. These included removal and replacement of a 150mm Asbestos Cement water main, a new 200mm sanitary main to service Sturgeon Point Villas, St. Albert Shopping Center and Canadian Tire. These have all now been completed. The new trunk installation is approximately 75% complete with an anticipated completion date of August 15th. The road contractor is scheduled to come to site early Q3 to begin pre-grading of the roads followed by subgrade preparation, initial gravel placement, concrete curbs and sidewalk installation, final gravel placement and paving. All is expected to take approximately 20-25 days allowing for the transit relocation back to the center. Shanghai Construction has completed the deep piles on the first shaft and continues to excavate shaft #9.

For further details on other capital projects, please refer to Appendix 2 or visit <https://stalbert.ca/dev/constructionn>



Investments

As of June 30, 2017 the City has \$195.5 million in cash and investments and earned \$1.6 million in investment income, which is 53% of forecast.

The main objectives of the City of St. Albert's Investment Policy, C-FS-02 are:

Capital Preservation

The City recognizes its fiduciary responsibility for stewardship of public funds; therefore, the prime objective is to ensure the safety of principal. As illustrated in Table 11, the portfolio is split between financial institutions to ensure that sufficient diversification exists.

Maintenance of Liquidity

The City maintains an investment portfolio that sufficiently meets its operating cash flow requirements. As illustrated in Table 12, the portfolio is split between investment terms to ensure anticipated short and long term requirements are met.

Rate of Return

The City's investment portfolio is managed to ensure that an optimum rate of return is realized. Table 13 compares the City's portfolio performance by term to the Bank of Canada T-Bill and Bond rates to determine whether market yields are being achieved. As illustrated, the rate of return realized from the City of St. Albert's investments is above the Bank of Canada T-Bill and Bond rates.

Table 11: Portfolio Allocation (In Thousands of Dollars)

Financial Institution	Portfolio	Percentage
CIBC	32,393	19.89%
Servus Credit Union	20,248	18.81%
Raymond James	25,272	15.64%
BMO	25,097	12.45%
Toronto Dominion	52,180	8.24%
ATB Financial	15,153	9.35%
CWB	15,136	6.25%
National Bank	10,027	6.22%
RBC Dominion Securities	0	3.15%
	\$195,505	100%

Table 12: Investments by Term (In Thousands of Dollars)

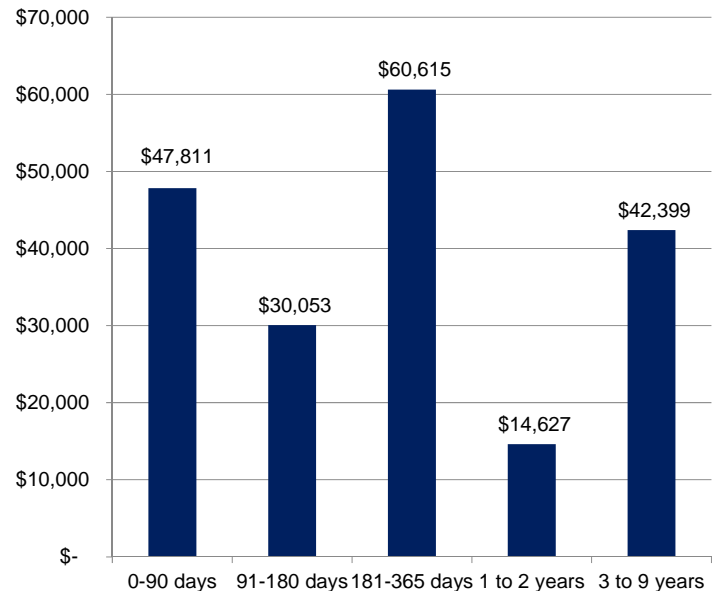


Table 13: Rate of Return Comparison

Type	Term	St. Albert Average Portfolio Rate	Bank of Canada T-Bill and Bond Rates
Cash and Short Term Investments	0 - 90 Days	0.58%	0.65%
	91 - 180 Days	1.44%	0.81%
	181 - 365 Days	1.64%	0.94%
Long Term Investments	1 - 2 Years	2.18%	1.04%
	3 - 9 Years	2.79%	1.12% - 1.43%

Reserves

As per Policy C-FS-01, Financial Reserves, the City recognizes the need for setting aside funds for emergent financial needs and the replacement of existing equipment, facilities and future projects. As illustrated in Table 14, the forecasted year end uncommitted balance of all reserves as of June 30, 2017 is \$83.5 million of which:

- 7% for property tax stabilization and contingency funding.
- 57% for replacement of existing municipal equipment, infrastructure and future capital projects.
- 35% for utility rate stabilization and funding of utility infrastructure.

A detailed listing of each reserve category can be found in Appendix 3.

Table 14: Reserve Summary (In Thousands of Dollars)

	YTD Balance	Opening Balance	Adjustments	Uncommitted Balance	Uncommitted Balance %
Operating	\$ 12,703	\$ 13,466	(\$7,520)	\$ 5,946	7%
Capital	78,491	69,651	(21,885)	47,766	57%
Utilities	47,503	45,688	(16,569)	29,119	35%
Outside Agencies	752	772	(63)	709	1%
TOTAL	\$139,449	\$129,577	(\$46,037)	\$83,540	100%

Debt

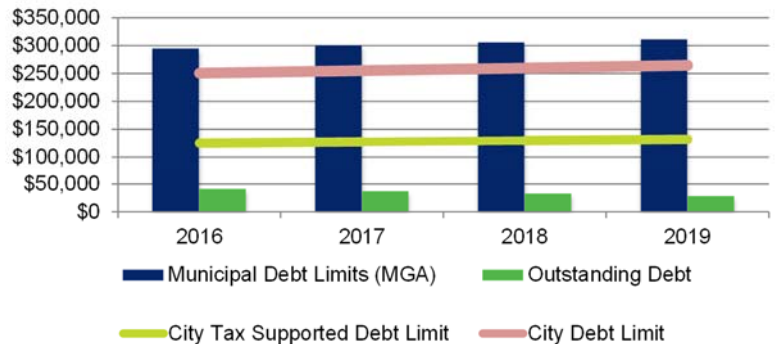
The City of St. Albert shall adhere to a debt limit prescribed by the Province and as detailed per the City's Debt Management Policy, C-FS-03.

As of June 30, 2017, the City had \$39.5 million debt outstanding as illustrated in Table 15. The debt relates to two significant projects: Servus Place of \$19.8 million and Ray Gibbon Drive of \$19.7 million.

The North Interceptor Trunkline debt financing of \$30.0 million approved in 2016 will be reflected once the borrowing has been secured.

The Community Branch Library borrowing bylaw approved in 2017 is on hold. The bylaw does not create any obligation for the City to borrow funds.

Table 15: Debt Limit Vs Outstanding Debt (In Thousands of Dollars)



APPENDIX 1 - MUNICIPAL CAPITAL PROJECTS BY DIVISION FOR THE PERIOD ENDING JUNE 30, 2017

In Thousands of Dollars

	Project To Date	Project Budget	Forecast	Variance	Project Status	Schedule Status	
Division #1000 Council							
415102	Railroad Safety Enhancement	65	762	762	-	0.0% Not Yet Commenced	Behind Schedule
Total Division #1000 Council		\$65	\$762	\$762	\$-	0.0%	
Division #2000 City Manager's Office							
414201	St Albert Seniors Association Building Rehabilitation and E	4,034	4,100	4,100	-	0.0% Maintenance	On Schedule
414509	Agenda Management Software	81	110	110	-	0.0% In Progress (50%-75%)	Behind Schedule
415504	Council Chambers Upgrade	21	202	52	150	74.3% In Design	Behind Schedule
415505	Central Records Shelving Upgrade	-	57	57	-	0.0% In Design	Behind Schedule
416505	Columbarium	-	53	53	-	0.0% RFP	Behind Schedule
416808	Civic Building Security	253	253	253	-	0.0% Closed	On Schedule
417808	Facilities Safety & Security	148	278	278	-	0.0% In Progress (50%-75%)	On Schedule
Total Division #2000 City Manager's Office		\$4,535	\$5,052	\$4,902	\$150	3.0%	
Division #2300 Corporate Services							
413505	Performance Measurement System	-	50	50	-	0.0% RFP	On Schedule
414505	Performance Measurement System	-	50	50	-	0.0% RFP	On Schedule
415506	Smart City Master Plan & Alliance	31	65	75	(10)	-15.4% In Progress (25%-50%)	On Schedule
415507	Energy and Water Conservation Audit	139	150	150	-	0.0% In Progress (>75%)	On Schedule
40940C-11	Corporate GIS Foundation Items	14	32	32	-	0.0% In Progress (25%-50%)	On Schedule
413503	HR Electronic Recruitment Software	26	50	50	-	0.0% In Progress (50%-75%)	On Schedule
415508	Financial System Software	120	300	300	-	0.0% In Progress (25%-50%)	On Schedule
415509	Council Chamber Technology	43	100	100	-	0.0% In Progress (25%-50%)	Behind Schedule
416502	IT Office Automation	50	50	50	-	0.0% Closed	On Schedule
416503	Recreation Client Management Software	-	200	200	-	0.0% In Progress (<25%)	Behind Schedule
416504	Single Window Services	15	200	200	-	0.0% In Progress (<25%)	On Schedule
416508	Financial System Software	-	500	500	-	0.0% Not Yet Commenced	On Hold
417501	Office Systems Replacement Plan	186	626	626	-	0.0% In Progress (25%-50%)	On Schedule
417502	IT Office Automation	31	50	50	-	0.0% In Progress (50%-75%)	Ahead of Schedule
417503	Recreation & Event Management Software Implementation	9	183	183	-	0.0% In Progress (<25%)	Behind Schedule
417505	Census - Tablet Procurement	-	35	35	-	0.0% Not Yet Commenced	On Schedule
417506	AFRRCS Emergency Radio System	-	972	972	-	0.0% In Design	On Schedule
417510	Municipal Area Network to Core Facilities	13	773	773	-	0.0% In Progress (<25%)	Behind Schedule
Total Division #2300 Corporate Services		\$677	\$4,386	\$4,396	\$10	-0.2%	
Division #3000 Community & Protective Services							
415314	Safety Fencing Installation	51	96	96	-	0.0% In Progress (>75%)	Behind Schedule
415334	Akinsdale/Kinex Arena Renovation	64	355	255	100	28.2% In Progress (50%-75%)	Behind Schedule
416305	City Sportfield Rehabilitation Program	-	310	210	100	32.3% In Progress (>75%)	Behind Schedule
416306	City Parks Infrastructure Replacement Program	1	500	500	-	0.0% In Design	On Schedule
416307	City Playground Lifecycle Program	134	192	192	-	0.0% Maintenance	On Schedule
416311	Riel Park Amenities Building	2,444	3,308	3,308	-	0.0% In Progress (>75%)	Behind Schedule
416312	Neighborhood Park Planning and Standards Model	105	400	400	-	0.0% In Design	On Schedule
416313	Erin Ridge North Park Planning and Standards Model	-	230	230	-	0.0% RFP	Behind Schedule
416314	Red Willow Park West - Trail and Park Planning	4	275	275	-	0.0% In Design	On Schedule
416325	Everitt Park Development	164	275	275	-	0.0% In Progress (>75%)	Behind Schedule
416326	Lacombe Lake Dog Friendly Park - New Boundary	-	65	65	-	0.0% In Design	On Schedule
417305	City Sportfield Rehabilitation Program	3	343	343	-	0.0% In Progress (25%-50%)	On Schedule
417306	City Parks Infrastructure Replacement Program	5	585	585	-	0.0% Not Yet Commenced	On Schedule
417307	City Playground Lifecycle Program	3	255	255	-	0.0% In Progress (<25%)	On Schedule
417311	Heritage Lakes Outdoor Rink Refurbishment	-	142	142	-	0.0% RFP	On Schedule
417318	Pickleball Line Marking	1	20	20	-	0.0% In Progress (>75%)	On Schedule
417319	BMX Track Review	-	15	15	-	0.0% In Progress (<25%)	On Schedule

APPENDIX 1 - MUNICIPAL CAPITAL PROJECTS BY DIVISION (cont'd)

		Project To Date	Project Budget	Forecast	Variance	Project Status	Schedule Status
417321	Akinsdale Arena Press Box	-	85	85	-	0.0% In Design	On Schedule
415302	Aquatics Lifecycle Plan	158	194	194	-	0.0% In Progress (<25%)	On Schedule
416302	Aquatics Lifecycle Replacement Plan	285	662	662	-	0.0% In Progress (<25%)	On Schedule
417302	Aquatics Lifecycle Replacement Plan	71	162	162	-	0.0% In Progress (<25%)	On Schedule
416327	Fountain Park Pool Peninsula Removal Design	12	15	15	-	0.0% Closed	On Schedule
416322	6th Arena Servus - Design	49	50	50	-	0.0% Closed	On Schedule
416323	Servus Expansion	35	75	75	-	0.0% Closed	On Schedule
416324	Servus Place Exterior Improvements	163	180	180	-	0.0% Maintenance	On Schedule
417301	Servus Place Lifecycle Replacement Program	202	473	473	-	0.0% In Progress (25%-50%)	On Schedule
414305	Sportfield Refurbishment Program	195	220	220	-	0.0% In Progress (25%-50%)	On Schedule
414310	Erin Ridge / Oakmont Trail Phase 2 Construction	1,021	1,050	1,050	-	0.0% Maintenance	On Schedule
414312	Lacombe Park Master Plan	141	173	173	-	0.0% Maintenance	On Schedule
414313	Campbell Dog-Friendly Park	162	160	160	-	0.0% Maintenance	On Schedule
415305	City Sportfield Rehabilitation Program	88	285	285	-	0.0% Maintenance	On Schedule
415306	City Parks Infrastructure Replacement Program	150	150	150	-	0.0% Closed	On Schedule
415307	City Playground Infrastructure Lifecycle Program	185	280	280	-	0.0% Maintenance	On Schedule
415309	Northridge Park Development Phase 2	476	500	482	19	3.7% Maintenance	On Schedule
415310	Riel Park Phase 5 - Design	255	275	275	-	0.0% In Design	On Schedule
415312	Lacombe Park Development - Construction	796	990	990	-	0.0% Maintenance	On Schedule
417309	Lacombe Park Construction	-	183	183	-	0.0% Not Yet Commenced	On Schedule
417310	Erin Ridge North School Playground and Park Construction	180	505	505	-	0.0% In Progress (25%-50%)	On Schedule
417312	Neighborhood Park Construction	41	1,212	1,212	-	0.0% RFP	On Schedule
417313	Lacombe Lake Park Building & Plaza Concept Plan	-	250	250	-	0.0% In Design	On Schedule
414317	Founders Walk Phase 2	587	761	761	-	0.0% Maintenance	Behind Schedule
414318	Heritage Sites Phase 2	1,500	1,526	1,526	-	0.0% In Progress (>75%)	Behind Schedule
415315	Juneau House	601	605	605	-	0.0% Maintenance	On Schedule
415316	SAP Cultural Wayfinding Enhancement & Replacement- Ph 1	16	265	265	-	0.0% RFP	Behind Schedule
415318	Heritage Site Phase 2b	499	2,854	2,854	-	0.0% In Progress (25%-50%)	Behind Schedule
416103	Story Boards	3	15	15	-	0.0% In Design	Behind Schedule
416108	Healing Garden	20	150	309	(159)	-106.0% In Progress (50%-75%)	On Schedule
416316	Progress Hall Revitalization	251	469	469	-	0.0% In Progress (50%-75%)	Behind Schedule
416317	Founders Walk Phase 3 - Design	-	250	250	-	0.0% In Design	Behind Schedule
416318	Heritage Park - French Canadian Farm - Design	-	216	216	-	0.0% Not Yet Commenced	On Hold
416319	Cultural Services Workshop Tool Refurbishment & Replacement	22	25	25	-	0.0% In Progress (>75%)	Behind Schedule
416320	Visual Arts Studio Furniture Replacement	28	44	44	-	0.0% In Progress (25%-50%)	On Schedule
416321	Webstream Audio Console	-	51	51	-	0.0% Not Yet Commenced	On Hold
417320	Visual Arts Studio Maintenance and Lifecycle	5	16	16	-	0.0% Maintenance	On Schedule
416304	Arden Theatre Maintenance and Lifecycle Plan	10	9	9	-	0.0% Closed	On Schedule
417304	Arden Theatre Maintenance and Lifecycle Plan	26	99	99	-	0.0% Maintenance	On Schedule
415303	Emergency Services Equipment Replacement Plan	123	161	161	-	0.0% In Progress (50%-75%)	On Schedule
415324	Fire CAD Upgrade	16	16	16	-	0.0% Closed	On Schedule
415326	Signal Pre-Emption	105	105	105	-	0.0% Closed	Behind Schedule
415327	Alberta First Responders Radio Communication System	-	47	47	-	0.0% Not Yet Commenced	Behind Schedule
415328	Land Acquisition Fire Hall #4	-	350	350	-	0.0% Not Yet Commenced	Behind Schedule
415330	FS Station 2	528	556	559	(3)	-0.5% Maintenance	On Schedule
416303	Emergency Services Equipment Replacement Plan	240	246	246	-	0.0% In Progress (<25%)	On Schedule
416309	Fire Building Equipment Replacement	5	65	65	-	0.0% In Progress (<25%)	Behind Schedule
417303	Emergency Services Equipment Replacement Plan	4	9	9	-	0.0% In Progress (<25%)	On Schedule
417314	Fire Station 1 Reconstruction	-	50	40	10	20.0% In Progress (<25%)	On Schedule
417316	Fire Dispatch ProQA System	26	33	33	-	0.0% In Progress (>75%)	On Schedule
417317	Municipal Enforcement Vehicle	3	30	30	-	0.0% Not Yet Commenced	On Schedule
415308	Community Capital Program	252	252	252	-	0.0% Maintenance	On Schedule
416308	Community Capital Program	191	258	258	-	0.0% Maintenance	On Schedule
417308	Community Capital Program	-	250	250	-	0.0% In Progress (<25%)	On Schedule
412420	Campbell Road Park & Ride	86	30,000	30,000	-	0.0% In Design	On Schedule
414804	Transit Smart Fare & Smart Bus	-	3,992	3,992	-	0.0% In Progress (<25%)	On Schedule
415803	Grow th Buses	2,034	3,200	3,200	-	0.0% In Progress (>75%)	On Schedule
416802	Transit Bus Lifecycle Replacement	303	405	405	-	0.0% In Progress (>75%)	On Schedule
416803	Transit Garage Expansion	612	657	657	-	0.0% Maintenance	On Schedule
417802	Transit Bus Lifecycle Replacement	140	4,392	4,392	-	0.0% In Progress (<25%)	On Schedule
417809	Heated Transit Shelters	1	51	51	-	0.0% In Progress (<25%)	On Schedule
Total Division #3000 Community & Protective Services		\$15,881	\$67,972	\$67,906	\$67	0.1%	

APPENDIX 1 - MUNICIPAL CAPITAL PROJECTS BY DIVISION (cont'd)

Division #4000 Infrastructure and Development Services		Project To Date	Project Budget	Forecast	Variance	Project Status	Schedule Status
416102	Tache Plane Restoration & Relocation	142	335	335	-	0.0% In Progress (>75%)	Behind Schedule
416106	Rotary Park Boat Launch	17	25	17	8	32.4% Maintenance	On Schedule
416455	Lacombe Park	976	1,200	1,200	-	0.0% Maintenance	On Schedule
417901	Community Branch Library	1	17,492	17,492	-	0.0% Not Yet Commenced	On Hold
414401	Arterial Asphalt Overlay Program	1,100	1,100	1,100	-	0.0% Maintenance	On Schedule
414412	St. Albert Trail Median and Blvd Enhancement	836	924	840	84	9.1% Maintenance	On Schedule
415401	Arterial Asphalt Overlay Program	1,800	1,800	1,800	-	0.0% Maintenance	On Schedule
415402	Collector Reconstruct Program	1,198	1,200	1,200	-	0.0% Maintenance	On Schedule
415403	Collector/Local Asphalt Overlay Program	3,050	3,050	3,050	-	0.0% Maintenance	On Schedule
415404	Local Reconstruct Program	220	265	265	-	0.0% Maintenance	On Schedule
415406	Red Willow Trail Overlay Program	198	200	200	-	0.0% Closed	On Schedule
415407	Sidewalk Program	1,189	1,270	1,270	-	0.0% In Progress (>75%)	Behind Schedule
415411	Right of Way (ROW) Study	60	60	60	-	0.0% Closed	On Schedule
415412	St. Albert Trail Median & Blvd Enhancement	873	967	887	80	8.3% Maintenance	On Schedule
415415	Erin Ridge Traffic Mitigation	-	25	25	-	0.0% In Design	On Schedule
415455	Grandin Pond Bridge & Trail Paving	41	50	50	-	0.0% Closed	On Schedule
416104	Paving of Shale Trails	66	251	66	185	73.6% Maintenance	On Schedule
416401	Arterial Asphalt Overlay Program	2,230	2,230	2,230	-	0.0% Maintenance	Behind Schedule
416402	Local and Collector Road Reconstruct Program	934	2,050	2,050	-	0.0% In Progress (>75%)	Behind Schedule
416403	Local and Collector Asphalt Overlay Program	2,947	4,070	4,070	-	0.0% Maintenance	Behind Schedule
416404	City Owned Parking Lot - Major Rehab	-	100	100	-	0.0% Not Yet Commenced	Behind Schedule
416405	Permanent Line Marking Rehabilitation	153	172	172	-	0.0% In Progress (>75%)	Behind Schedule
416406	Trail Overlay Program	601	660	601	59	9.0% Maintenance	On Schedule
416407	Sidewalk Program	480	906	906	-	0.0% In Progress (50%-75%)	Behind Schedule
416409	Road Rehabilitation	207	250	207	44	17.4% Closed	On Schedule
416411	Right of Way (ROW) Study	61	62	61	1	0.8% In Progress (>75%)	Behind Schedule
416412	Bridge Rehabilitation	17	172	172	-	0.0% In Design	On Schedule
416413	St. Albert Trail Revitalization	102	354	354	-	0.0% In Progress (25%-50%)	On Schedule
416414	Arterial and Collector Intersection Enhancement Program	227	909	909	-	0.0% In Design	Behind Schedule
416415	Erin Ridge Traffic Mitigation Strategies	1	136	136	-	0.0% In Design	On Schedule
416416	Neighbourhood Traffic Calming Strategies	117	175	175	-	0.0% In Design	On Schedule
416418	Noise Attenuation City Wide Data Collection	-	200	200	-	0.0% In Progress (<25%)	On Schedule
416419	Perron Street Angle Parking	84	160	160	-	0.0% In Progress (<25%)	Behind Schedule
416420	Safe Journeys to School Safety Implementation Strategies	779	836	836	-	0.0% In Progress (>75%)	Behind Schedule
416421	St. Albert Trail and Boudreau / Giroux Road Corridor Safety Initiati	168	320	320	-	0.0% In Progress (50%-75%)	Behind Schedule
416456	Fowler Way Functional Alignment - Design	4	75	75	-	0.0% In Progress (<25%)	Behind Schedule
417401	Arterial Asphalt Overlay Program	80	2,750	2,851	(101)	-3.7% In Progress (25%-50%)	On Schedule
417402	Local and Collector Road Reconstruct Program	143	3,500	3,500	-	0.0% In Progress (<25%)	On Schedule
417403	Local and Collector Asphalt Overlay Program	49	4,090	3,603	487	11.9% In Progress (25%-50%)	On Schedule
417404	City Owned Parking Lot - Major Rehab	-	250	250	-	0.0% In Progress (<25%)	On Schedule
417405	Permanent Line Marking Rehabilitation	-	180	180	-	0.0% In Progress (<25%)	On Schedule
417406	Trail Overlay Program	3	603	378	225	37.3% In Progress (<25%)	Behind Schedule
417407	Sidewalk Program	39	1,100	1,100	-	0.0% In Progress (<25%)	On Schedule



APPENDIX 1 - MUNICIPAL CAPITAL PROJECTS BY DIVISION (cont'd)

		Project To Date	Project Budget	Forecast	Variance	Project Status	Schedule Status
417410	Crack Sealing Program	9	131	131	-	0.0% Not Yet Commenced	On Schedule
417411	Lane Reconstruction Program	28	1,350	1,350	-	0.0% In Progress (<25%)	Behind Schedule
417412	Road Repairs	1	300	104	196	65.4% In Progress (<25%)	On Schedule
417413	St. Albert Trail Revitalization	-	350	350	-	0.0% Not Yet Commenced	On Schedule
417414	Barrier Wall Study & Replacement	-	640	640	-	0.0% In Progress (<25%)	On Schedule
417415	Buildings Life Cycle Assessments	-	115	115	-	0.0% Not Yet Commenced	On Schedule
417416	Neighbourhood Traffic Calming Strategies	-	543	543	-	0.0% In Design	Behind Schedule
417418	Infrastructure Inventory Study	52	63	52	11	17.1% In Progress (>75%)	Behind Schedule
417420	Safe Journeys to School Safety Implementation Strategies	256	700	700	-	0.0% In Design	On Schedule
417422	Art Gallery Barrier-Free	21	1,089	1,089	-	0.0% In Design	On Schedule
414507	Community Sustainability Plan	253	257	257	-	0.0% In Progress (>75%)	On Schedule
414508	PW Former PW Yard Remediation Program	342	500	500	-	0.0% In Progress (>75%)	On Hold
417504	Solar Photovoltaics (PV) Program	5	505	505	-	0.0% In Design	On Schedule
417807	Recycling Receptacles	11	12	11	1	8.1% Closed	On Schedule
416801	PW Mobile Equipment Replacement Plan	1,538	1,558	1,558	-	0.0% In Progress (>75%)	On Schedule
417801	PW Mobile Equipment Replacement Plan	548	1,551	1,551	-	0.0% In Progress (25%-50%)	On Schedule
417805	PW Sand Covered Storage	52	2,685	2,685	-	0.0% In Progress (<25%)	On Schedule
417806	PW Shop & Yard Equipment Replacement	-	35	35	-	0.0% In Design	On Schedule
41119A	Bridge Rehabilitation	603	656	656	-	0.0% In Progress (>75%)	On Schedule
416105	Hearing Loop	3	6	3	3	55.0% In Design	Behind Schedule
417315	Traffic Pre-emption System	100	105	105	-	0.0% Maintenance	On Schedule
417408	Transportation Systems Mgmt (Signals)	308	785	785	-	0.0% In Progress (25%-50%)	On Schedule
417409	Transportation Master Plan Implementation	18	495	495	-	0.0% In Progress (<25%)	On Schedule
417417	Traffic Signal Maintenance	320	529	529	-	0.0% In Progress (50%-75%)	On Schedule
417421	St. Albert Trail Corridor Traffic Signal Optimization	9	208	208	-	0.0% In Progress (<25%)	On Schedule
416807	Subdivision Entrance Signage	-	30	30	-	0.0% Not Yet Commenced	Behind Schedule
416812	Park Amenities - Benches & Garbage Cans	46	81	81	-	0.0% In Progress (25%-50%)	On Schedule
415414	St. Anne St. Realignment - St. Thomas to Tache St. - Construction	4,116	4,280	4,300	(20)	-0.5% Maintenance	On Schedule
416424	Accessibility Initiatives	-	40	40	-	0.0% In Progress (25%-50%)	On Schedule
416425	Millennium Park- Placemaking and Design Phase 1	231	360	360	-	0.0% In Progress (>75%)	Behind Schedule
417424	Accessibility Initiatives	-	40	40	-	0.0% Not Yet Commenced	On Schedule
416804	PW Cemetery Improvements	40	150	150	-	0.0% In Progress (25%-50%)	Behind Schedule
417803	SAP Building Envelope Replacement Plan	92	371	371	-	0.0% In Progress (25%-50%)	On Schedule
417804	Energy Efficiency Replacement Program	-	125	125	-	0.0% In Design	Behind Schedule
415810	SAP Building Envelope Replacement Plan	299	354	354	-	0.0% In Progress (>75%)	On Schedule
Total Division #4000 Infrastructure and Development Services		\$30,490	\$77,520	\$76,258	\$1,262	1.6%	
Division #6500 Common & Fiscal							
412108	Civic Space Capacity Initiative	490	490	490	-	0.0% Closed	On Schedule
Total Division #6500 Common & Fiscal		\$490	\$490	\$490	\$-	0.0%	
Total Entity #01 St. Albert		\$52,138	\$156,181	\$154,714	\$1,467	0.9%	



APPENDIX 2 - UTILITY CAPITAL PROJECTS BY DIVISION FOR THE PERIOD ENDING JUNE 30, 2017

		Project To Date	Project Budget	Forecast	Variance	Project Status	Schedule Status
Division #7000 Water							
414203	Update Meter Reader Technology - Design	69	100	100	-	0.0% In Progress (<25%)	On Schedule
415230	Update Meter Reader Technology - Construction	-	1,000	1,000	-	0.0% In Progress (<25%)	On Schedule
417731	Update Meter Reader Technology	53	5,353	5,353	-	0.0% In Progress (<25%)	On Schedule
413414	Water Network Level of Service	409	551	551	-	0.0% Maintenance	On Schedule
413417	East Water Supply Main (Phase 2)	4,977	5,077	5,077	-	0.0% Maintenance	On Schedule
413419	Oakmont Pumphouse Upgrades	50	75	75	-	0.0% In Design	Behind Schedule
414430	Water Network Level of Service	-	578	578	-	0.0% Maintenance	On Schedule
415430	Water Network Level of Service	9	800	800	-	0.0% In Design	On Schedule
415831	SCADA Upgrades for Water Stations	38	50	50	-	0.0% Not Yet Commenced	On Schedule
416430	Water Network Level of Service	8	800	800	-	0.0% In Design	On Schedule
416432	Lacombe Reservoir Fill Line Re-alignment	317	1,800	1,400	400	22.2% In Progress (50%-75%)	Behind Schedule
416835	Water System Infrastructure Rehab	296	440	440	-	0.0% In Progress (50%-75%)	Behind Schedule
417430	Water Network Level of Service	27	1,633	1,633	-	0.0% In Design	On Schedule
417431	Sturgeon Heights Pumphouse Rebuild	4	524	524	-	0.0% In Design	On Hold
417831	Water SCADA System Upgrades	-	350	350	-	0.0% Not Yet Commenced	On Schedule
417835	Water System Infrastructure Rehab	37	475	475	-	0.0% In Progress (<25%)	On Schedule
Total Division #7000 Water		\$6,293	\$19,606	\$19,206	\$400	2.0%	
Division #8000 Wastewater							
414442	Wastewater Lift Station Rehabilitation	3,530	3,570	3,570	-	0.0% Closed	On Schedule
415442	Rivercrest Lift Station Rehabilitation	-	300	300	-	0.0% Not Yet Commenced	On Hold
415841	Wastewater SCADA Upgrades	38	50	50	-	0.0% Not Yet Commenced	On Schedule
415845	Wastewater Rehabilitation Program	60	229	229	-	0.0% RFP	Behind Schedule
416442	Rivercrest Lift Station Rehabilitation	40	4,000	2,000	2,000	50.0% Not Yet Commenced	On Hold
417442	Wastewater Lift Station Studies	-	550	550	-	0.0% Not Yet Commenced	Behind Schedule
417841	Wastewater SCADA System Upgrades	-	350	350	-	0.0% Not Yet Commenced	On Schedule
417842	Wastewater CCTV Equipment Replacement Plan	-	318	318	-	0.0% In Design	On Schedule
415440	Wastewater Collection System Level of Service	260	360	360	-	0.0% In Progress (<25%)	On Schedule
415441	Wastewater Main Replacement	270	582	582	-	0.0% Not Yet Commenced	On Schedule
415454	North Interceptor Trunkline Phase 3- Design	1,470	2,157	2,157	-	0.0% In Progress (<25%)	On Schedule
416440	Wastewater Collection System Level of Service	164	2,640	2,640	-	0.0% In Progress (<25%)	On Schedule
416441	Wastewater Main Replacement	6	611	611	-	0.0% Not Yet Commenced	On Schedule
416443	North Interceptor Trunkline Phase 3	2,377	40,000	32,000	8,000	20.0% In Progress (<25%)	On Schedule
416845	Wastewater Rehabilitation Program	-	237	237	-	0.0% In Progress (<25%)	Behind Schedule
416846	Wastewater Household Service Replacement	199	200	200	-	0.0% Closed	On Schedule
417440	Wastewater Collection System Level of Service	8	436	436	-	0.0% RFP	On Schedule
417441	Wastewater Main Replacement	11	1,153	1,153	-	0.0% Not Yet Commenced	On Schedule
417845	Wastewater Rehabilitation Program	32	245	245	-	0.0% In Progress (<25%)	On Schedule
417846	Wastewater Household Service Replacement	46	240	240	-	0.0% In Progress (<25%)	On Schedule
Total Division #8000 Wastewater		\$8,512	\$58,228	\$48,228	\$10,000	17.2%	
Division #8600 Storm							
413423	Stormwater Infrastructure Rehabilitation	1,019	1,050	1,050	-	0.0% Maintenance	On Schedule
414450	Lacombe Park Bank Repairs	706	800	800	-	0.0% Maintenance	On Schedule
414451	South Campbell Stormwater Management Facility	3,400	3,500	3,500	-	0.0% Maintenance	On Schedule
414453	Oakmont Swale Reconstruction	2,495	2,500	2,500	-	0.0% Maintenance	On Schedule
415451	Stormwater Infrastructure Rehabilitation	1,220	1,600	1,600	-	0.0% In Progress (>75%)	Behind Schedule
416451	Stormwater Infrastructure Rehabilitation	439	1,600	1,600	-	0.0% In Progress (>75%)	Behind Schedule
416452	Stormwater Management Level of Service Requirements	1,246	3,470	3,470	-	0.0% In Progress (50%-75%)	Behind Schedule
416453	Sedimentation and Erosion Control Plan	426	3,363	3,363	-	0.0% In Progress (50%-75%)	Behind Schedule
416454	Heritage Lakes Storm System	102	900	900	-	0.0% In Design	On Schedule
416457	Beaudry Place Storm Drainage Infrastructure Upgrade	32	750	32	718	95.7% In Design	On Hold
417451	Stormwater Infrastructure Rehabilitation	19	1,984	1,984	-	0.0% Not Yet Commenced	On Schedule
417452	Stormwater Management Level of Service Requirements	34	2,219	2,219	-	0.0% RFP	On Schedule
417453	Sedimentation and Erosion Control Plan	-	385	385	-	0.0% Not Yet Commenced	On Schedule
Total Division #8600 Storm		\$11,139	\$24,122	\$23,404	\$718	3.0%	
Division #9000 Solid Waste Management							
412715	Riel Park Redevelopment Phase 3 & 4	5,432	5,482	5,482	-	0.0% Maintenance	On Schedule
417761	Recycle Yard Upgrades	-	25	25	-	0.0% In Design	On Schedule
Total Division #9000 Solid Waste Management		\$5,432	\$5,507	\$5,507	\$-	0.0%	
Total Entity #02 Utilities		\$31,374	\$107,463	\$96,345	\$11,118	10.3%	

APPENDIX 3 – STATEMENT OF RESERVES FOR THE PERIOD ENDING JUNE 30, 2017

In Thousands of Dollars

	YTD Balance	Opening Balance	Adjustments	Uncommitted Balance
O1 Stabilization Reserve	\$4,781	\$5,013	(\$2,617)	\$2,396
Operating Program				
O3 Carry Forward Operating Reserve	3,882	4,396	(4,391)	5
Preventive Social Services Reserve	109	109	(7)	101
Games Legacy Reserve	14	23	(19)	4
Community Significant Event Stimulus Fund	87	41	-	41
Young Artists Legacy Grant Program Fund	20	20	-	20
	4,111	4,588	(4,418)	170
O4 Risk Management Reserve	1,322	1,310	25	1,335
O5 Automated Traffic Enforcement Technology-Speed on Green Reserve	108	296	(171)	126
O7 Children's Festival Reserve	144	144	-	144
O8 RCMP Contract Expense Reserve	919	919	-	919
O9 Safety Enhancement Reserve	823	864	(212)	652
O10 Election and Census Reserve				
Election Reserve	419	326	(198)	128
Census	77	6	70	77
	496	332	(127)	205
Total Operating	12,703	13,466	(7,520)	5,946
C1 Internal Financing Reserve	2,195	1,811	384	2,195
C2 Major Recreational Lands & Facilities				
Major Recreational Facilities Res.-City Wide	1,958	2,235	(2,182)	53
Major Recreational Facilities Res.-Neighbrhd	506	501	(487)	14
Parkland Reserve	596	590	6	596
Dog License Fund	464	374	(14)	360
	3,523	3,700	(2,678)	1,022
C3 Offsite Levy Recoveries				
Offsite Levy Reimbursed Funds	25,115	24,579	(7,850)	16,729
	25,115	24,579	(7,850)	16,729
C4 Lifecycle				
Mobile Vehicle and Equipment	3,166	2,387	(381)	2,006
Equipment Replacement Reserve	220	111	61	172
Office Systems Reserve	1,162	752	(30)	722
Arden Theatre	294	279	(19)	260
Servus Replacement and Refurbishment Fund	1,429	1,062	128	1,190
Aquatics Replacement and Refurbishment Fund	647	474	(325)	149
Public Art Acquisition, Maintenance, and Restoration Fund	658	524	(151)	373
Fire Buildings Lifecycle Reserve	346	268	18	286
City Playgrounds Lifecycle Fund	862	575	(117)	458
Public Transit	4,041	3,265	519	3,784
Infrastructure	3,875	3,550	325	3,875
	16,700	13,247	28	13,275

APPENDIX 3 – STATEMENT OF RESERVES (Con't)

	YTD Balance	Opening Balance	Adjustments	Uncommitted Balance
C5 Municipal Land and Facilities Reserve	544	538	6	544
C6 Capital Funding	27,912	23,967	(12,467)	11,500
C7 Growth Stabilization Reserve	2,501	1,811	691	2,501
<u>Total Capital</u>	78,491	69,651	(21,885)	47,766
UC1 Utilities Fund				
Utility Water	17,541	16,672	(7,739)	8,933
Utility Wastewater	9,710	9,320	(4,999)	4,321
Utility Solid Waste	(3,398)	(3,253)	305	(2,948)
Utility Storm Water	23,649	22,949	(4,135)	18,813
<u>Total Utilities</u>	47,503	45,688	(16,569)	29,119
OA1 Outside Agency Operating				
Young People's Writing Reserve	5	5	-	5
Museum Artifacts Reserve	26	25	1	26
Museum Historic Sites Reserve	97	89	8	97
Museum Exhibition Reserve	5	5	-	5
Edmond & Anna Harder Endowment Reserve	50	50	-	50
Food Bank Community Village Fund	50	0	-	0
	233	174	9	183
OA2 Outside Agency Capital				
Library Collection Reserve Fund	43	43		43
Facility Refurbishment Reserve	252	250	2	252
Business Incubation Building Fund	50	100	(50)	50
Computer Replacement Reserve	174	204	(25)	180
	520	598	(72)	526
<u>Total Outside Agency</u>	752	772	(63)	709
<u>Total Reserves</u>	\$139,449	\$129,577	(\$46,037)	\$83,540



APPENDIX 4 GLOSSARY

Term	Description
Capital Budget	Estimated expenditure and revenues based on approved projects by Council that are related to the support in City's municipal and utility infrastructure.
City Debt Limit	City ceiling which prevents the debt limit from exceeding 85 per cent of the MGA's debt limit on non-tax debt and 50 per cent of the MGA's debt limit on tax supported debt.
Debt Limit	Municipal Government Act (MGA) regulated debt limit; calculated at 1.5 times the revenue of a municipality.
Deficit	Excess of expenditure over revenue.
Divisions/Departments	Part of the City's organizational structure.
Expenditure	The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service, or settling a loss.
Fiscal Year	January 1 st to December 31 st .
Forecast	The projection of revenues and expenditures for current fiscal year.
Municipal Government Act (MGA)	Provincial legislation that provides authority for municipal expenditure and revenue collection.
Operating Budget	Estimated expenditures and revenues related to current operations approved by City Council for the fiscal year.
Revenue	Sources of income used to finance the operations of the City. It includes such items as tax payments, fees or specific services, receipts from other governments, fines, grants and interest income. Projects approved for funding from a reserve are recognized as revenue as expenses are incurred.
Surplus	The excess of revenues over expenditures.
Utility	The city owns four utilities: water, wastewater (sewer), storm sewer, and solid waste. These utility operations are self-funded through a separate revenue structure.
Uncommitted Balance	The forecasted reserve dollar amount at year end which has not been committed to specific projects.

For More Information:

City of St. Albert

5 St. Anne Street

St. Albert, AB T8N 3Z9

Phone: 780-459-1500

www.stalbert.ca

