

**Council Measures Phased Approach**

| Council Priority                           | Result   | Measures   |  |  |
|--|--|--|--|--|
|  |  | Phase I - Q1 2025  | Phase II - 2025  | Phase III - 2026   |
| Economic Prosperity                        | Accessible shovel ready land is available for development  |  | Number of shovel ready sites   |  |
|  |  |  | Serviced land inventory  |  |
|  |  |  | Ratio of raw land to serviced land to developed land   |  |
|  | Housing options enable more people living and working in St Albert   | Building permits   |  |  |
|  |  | Number of people living and working in St. Albert  |  |  |
|  | St Albert is the preferred community of choice for investment  |  | Housing inventory  |  |
|  |  |  | Number of new business starts  |  |
|  | Annual business satisfaction survey: how satisfied are you with your business in St. Albert  | Construction Permit Values   |  |  |
| Downtown Vibrancy                          | Businesses thrive downtown   | Downtown Commercial Spaces Vacancy rates   |  |  |
|  |  |  |  | Business hours in downtown   |
|  |  |  | New building permits   |  |
|  | Downtown amenities support downtown vibrancy   |  |  | Number of pedestrians downtown at key intersections  |
|  |  | Number of people living downtown   |  |  |
|  | People are drawn to our downtown   |  | Satisfaction with downtown amenities   |  |
|  |  |  |  | Number of total pedestrians downtown   |
|  |  | Frequency of visits to downtown: number of times a resident came downtown                      |  |  |
|  |  |  | Perception of downtown   |  |
| Community Well Being                       | Residents have access to community spaces, programs, and services that respond to evolving community needs related to mental, social, and physical wellbeing | Community satisfaction survey results: percent of residents that indicate high quality of life |  |  |
|  |  |  | Community satisfaction survey results: resident satisfaction with City of St. Albert services, facilities, and programs                  |  |
|  | The City has meaningful working relationships with Indigenous partners   |  | Number of Indigenous events (non-City events) attended by City officials at their invitation   |  |
|  |  | Number of joint initiatives planned with Indigenous partners                                   |  |  |
|  | The City supports development of mixed housing   |  | Housing inventory  |  |
|  |  | Living wage amount in St. Albert   |  |  |
|  |  | Number new residents   |  |  |
| Adapting to a Changing Natural Environment | Resilient built infrastructure is in place for future generations  |  |  | Asset maturity ranking   |
|  |  | GHG emissions for City operations and facilities   |  |  |
|  |  | Community-based GHG emissions  |  |  |
|  | The City adapts to changes in climate  |  | Number of wetlands   |  |
|  |  |  |  | % of City critical assets maintained through extreme weather events                                      |
|  | The City conserves and protects natural resources  | Percent net change in natural areas  |  |  |
|  |  | Percent lost of maintained wildlife-use stepping stones  |  |  |
|  |  | River water quality index  |  |  |
|  |  |  | Tree canopy  |  |
| Financial Sustainability                   | Residents have confidence in City's financial decision-making  |  | Community Satisfaction Survey results: Percent of residents ranking value for tax dollars high   |  |
|  |  |  |  | Percent of residents that are satisfied with the communication regarding budget and other financial info |
|  |  | Number of long-range strategies under development  |  |  |
|  | The City manages its reliance on property taxes  | Expenses per capita  |  |  |
|  |  |  | Percent of residential to non-residential assessment   |  |
|  |  |  | Number of improvements completed under the Program and Service Review Council Policy and resulting from recommendations of third parties |  |